C L I F F O R D C H A N C E



LUXEMBOURG

WHY LUXEMBOURG?

1 Stable political and social environment combined with a strong economy (AAA-rated country)	Sophisticated, but pragmatic and flexible, legal and regulatory framework for investors and financial institutions
2 Attractive and competitive tax and labor environment	8 European gateway for Chinese outbound activities
3 Founding member of the EU, headquarter for EU financial institutions with a strategic location at the heart of Europe and a traditional openness towards cross-border integration	9 • A sound investor protection and open-dialogue with the CSSF as highly experienced, responsive and business-oriented regulator
4 An international and multilingual talent workforce	10 Insurance and reinsurance hub
5 Home of the Global Fund Industry Number One investment fund centre in Europe and Number Two in the world (more than EUR 5,000 billion AuM). Prime location for alternative investments	European centre for sustainable finance and ESG
6 A growing tech and fintech jurisdiction	12 A forward-looking and innovative global player

A LEADING INTERNATIONAL LAW FIRM

Clifford Chance in Luxembourg advises both international and Luxembourg-based clients, including financial institutions, fund managers, business enterprises, state and regulatory bodies, on a wide range of matters.

Our lawyers have a thorough understanding of different business cultures, the ability to work in many languages and are experienced in multi-jurisdictional work. We are therefore in a unique position to deal with all key aspects of national and international business law ranging from the most challenging deals to day-to-day operations.

In addition to advising clients on their most complex and crucial legal needs, our partners sit on key Luxembourg regulatory, governmental and professional committees or lecture at universities.

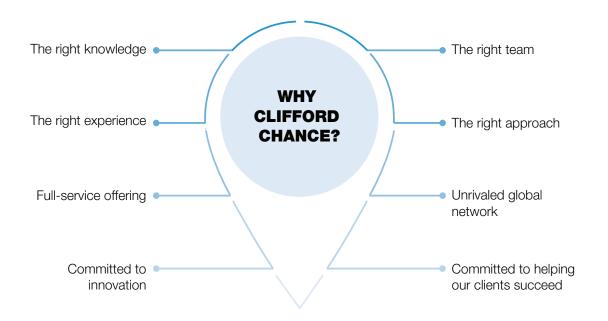
Image: Constraint of the sectorsImage: Constraint of the sectorsImag

Key figures

WHY CLIFFORD CHANCE?

Our practice groups work closely together to provide our clients with a highly effective legal team and capabilities. We believe in the power of collaboration, collegiality and teamwork and we have an open, approachable style.

Our goal is to provide you with a service that goes well beyond simply presenting the law or technical aspects of documentation by uwnderstanding the nature of your business, the objectives of each transaction and the legal and commercial issues that are of importance to you, therefore providing accurate and innovative advice that fits your needs.



ONE FIRM, ONE TEAM

THE FULL SPECTRUM

Clifford Chance has specialist knowledge of the local and international dynamics of Luxembourg across all major areas of business.



A WIDE RANGE OF SPECIALIST SKILLS



Banking & Finance

- Lending
- Regulatory
- Leveraged and acquisition finance (acting both for lenders) and borrowers)
- Restructuring and insolvency
- Real estate and asset finance
- Structured finance
- · Financing of debt portfolio acquisitions
- Securitisation



Corporate, M&A, **Private Equity**

- Mergers & acquisitions
- Real estate
- Private equity
- Joint ventures
- Corporate restructurings
- General corporate finance



- Listings & public offers (debt and equity)
- EMTN, Fiduciary Notes, ABS
- High Yield
- Structured products
- Securitisation (including repackagings)
- Regulatory aspects



Restructuring & Insolvency

- Formal restructurings
- Refinancing
- Corporate reorganisations
- Regulatory optimisation

A WIDE RANGE OF SPECIALIST SKILLS (CONTINUED)



Funds & Investment Management

- Fund structuring and formation covering UCITS and other liquid funds, as well as RE, PE, infrastructure and debt funds
- Licensing and regulatory authorisations
- Investment management and advisory arrangements
- Service provider arrangements, depositary and custody
- Distribution and marketing
- Regulatory
- Tax structuring
- Fund financing facilities



- International tax structuring
- Setting up of regulated and unregulated real estate and private equity funds
- Setting up of debt funds
- Structured finance products
- Implementation of tax efficient profit extraction mechanisms
- Acquisition finance and corporate finance transactions
- Securitisation transactions
- M&A
- Restructuring
- Tax litigation
- Transfer pricing



Real Estate

- Acquisition and disposal of properties
- Real estate finance
- Real estate acquisition finance
- Tax planning and structuring
- Setting up of regulated and unregulated real estate fund
- Project finance
- Leasing of all types of commercial property
- Zoning plan issues (including related litigation)
- Environmental issues



- Establishing businesses
- Regulatory investigations
- New market access
- Custody and collateral
- Exchanges
- Financial services and M&A
- Governance
- Compliance
- Drafting customer documentation

A WIDE RANGE OF SPECIALIST SKILLS (CONTINUED)



Employment

- Advisory
- Transactional
- Litigation
- Regulatory investigations
- Corporate governance
- Data protection



- Commercial litigation
- Arbitration
- Insolvency litigation
- Banking litigation
- Employment litigation
- M&A/joint venture disputes
- Data protection
- Real estate



Intellectual Property/ Information Technology

- Advisory
- Transactional
- Disputes & enforcement
- Data protection
- Data processing
- GDPR compliance
- Telecommunication, media and technology

LUXEMBOURG RANKINGS AND AWARDS

Band 1 (Source: Chambers 2022)

#1 in Banking & finance*

#1 in Corporate M&A*

#1 in Dispute resolution

#1 in Investment funds

#1 in Private equity*

#1 in Real estate*

#1 in Tax

#1 in Fintech

#1 in International & Cross-Border capabilities

* Europe-Wide

Clients particularly appreciate the team's "profound knowledge of the entire legal and regulatory framework."

"A good team, very strong and reliable."

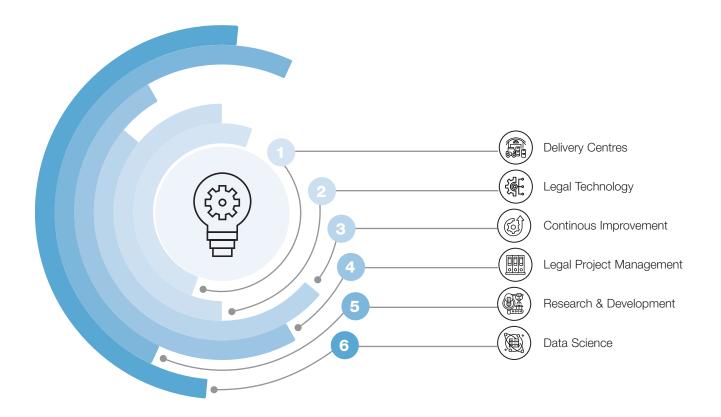
"Offers high-quality multidisciplinary advice to global financial institutions and asset management companies"

Chambers & Partners Europe 2022



INNOVATION IS ACTION

Putting evolution into evidence, in every facet of our work, every day. Whether it's the way we work today and how we pave the way for future methods, or the new answers we bring to our clients. Our capabilities, insights and research speak for themselves. And so do the results.



MANAGING OUR FOOTPRINT AND CONTRIBUTING TO SUSTAINABILITY

Environmental sustainability is an important issue for our clients and our people. We aim to provide an environmentally efficient service, by embracing systems and initiatives that support better use of energy and resources, and reduce CO2 emissions.

Managing our footprint

- We regularly evaluate our environmental footprint and continue to implement energy-saving and recycling initiatives, in accordance with our global environment policy.
- We are also mindful of impacts caused by our suppliers, and aim to source sustainable products and services wherever possible.



ESTABLISHED A GLOBAL '2030' ENVIRONMENTAL NETWORK



MONITORED AND ANALYSED GLOBAL AND LOCAL DATA



REDUCING PROCUREMENT OF PAPER BY 10% GLOBALLY

Our Luxembourg office is BREEAM certified and has set up a responsible business committee and a Sustainable Finance Group.



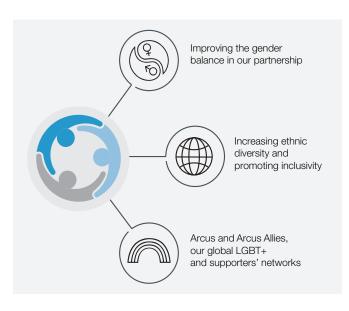
DIVERSITY AND INCLUSION

As a leading law firm, we recruit the best talent from around the world. It is essential to our commercial strategy that we foster an inclusive culture so that we can provide our clients with the best advice.

Our clients are made up of a diverse range of businesses. To find ever better solutions to our clients' most important challenges, we must build the best team, made up of people from a wide range of backgrounds, which is nurtured and developed in an inclusive and collegiate environment.

We are committed to increasing diversity within the firm and report yearly on the inclusion and diversity commitments we have made.

Our Luxembourg office is a proud signatory of the Lëtzebuerg Diversity Chart.



The most successful firms will understand that inclusion is a core value of the law, and they will have made a strategic choice to become experts on inclusion in advising their clients.

> **Tiernan Brady** Global Director of Inclusion



KEY CONTACTS

For further information on how we can assist you, please contact:

CORPORATE



Katia Gauzès Managing Partner T: +352 48 50 50 205 E: katia.gauzes@ cliffordchance.com



Marc Mehlen Partner T: +352 48 50 50 305 E: marc.mehlen@ cliffordchance.com



Paul Van Den Abeele Partner T: +352 48 50 50 478

E: paul.vandenabeele@ cliffordchance.com



Christian Kremer Senior Partner T: +352 48 50 50 201

E: christian.kremer@ cliffordchance.com



Martin Wurth Partner T: +352 48 50 50 237 E: martin.wurth@ cliffordchance.com





Albert Moro Partner T: +352 48 50 50 204 E: albert.moro@ cliffordchance.com



Saskia Myners Partner T: +352 48 50 50 421 E: saskia.myners@ cliffordchance.com

INVESTMENT FUNDS



Emmanuel-Frédéric Henrion Partner T: +352 48 50 50 491 E: emmanuelfrederic. henrion@

cliffordchance.com

TAX



 Geoffrey Scardoni

 Partner

 T: +352 48 50 50 410

E: geoffrey.scardoni@ cliffordchance.com

GLOBAL FINANCIAL MARKETS



Steve Jacoby Partner T: +352 48 50 50 219

E: steve.jacoby@ cliffordchance.com



Kristof Meynaerts Partner T: +352 48 50 50 226 E: kristof.meynaerts@ cliffordchance.com



Stefanie Ferring Partner

T: +352 48 50 50 253 E: stefanie.ferring@ cliffordchance.com



Maren Stadler-Tjan Partner

T: +352 48 50 50 472 E: maren.stadlertjan@ cliffordchance.com

NOTES

CLIFFORD CHANCE

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Clifford Chance, 10 boulevard G.D. Charlotte, B.P. 1147, L-1011 Luxembourg, Grand-Duché de Luxembourg

Clifford Chance, société en commandite simple admitted to the Luxembourg Bar.

www.cliffordchance.com